

## **Human-Computer Symbiosis**

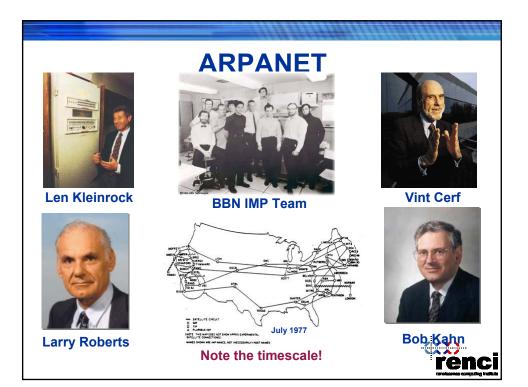


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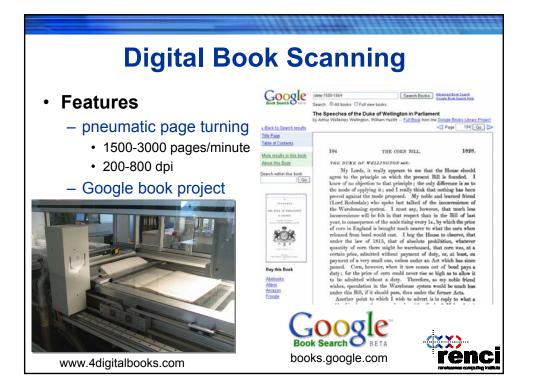
It seems reasonable to envision, for a time 10 or 15 years hence, a 'thinking center' that will incorporate the functions of present-day libraries together with anticipated advances in information storage and retrieval.

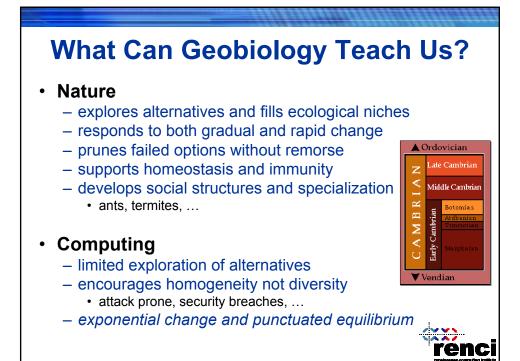
The picture readily enlarges itself into a network of such centers, connected to one another by wide-band communication lines and to individual users by leased-wire services. In such a system, the speed of the computers would be balanced, and the cost of the gigantic memories and the sophisticated programs would be divided by the number of users. J.C.R. Licklider, 1960









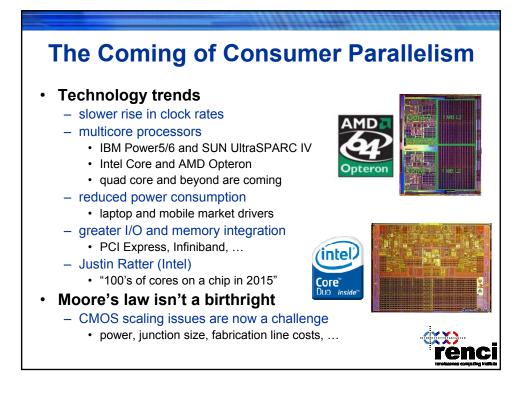




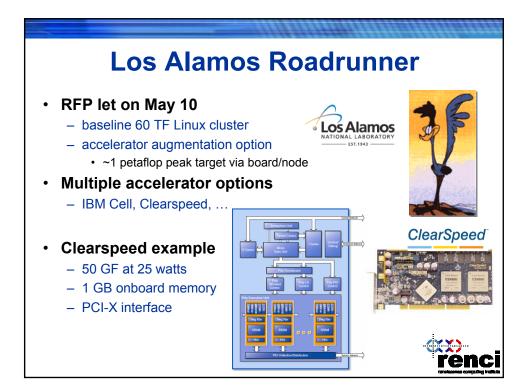


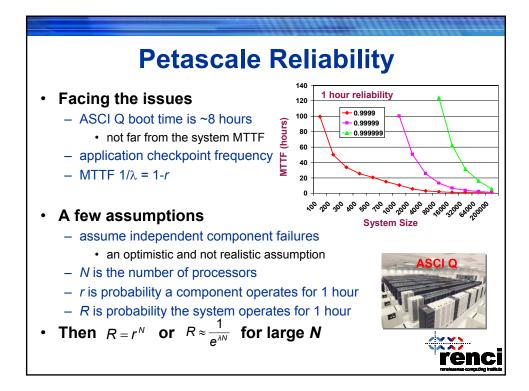


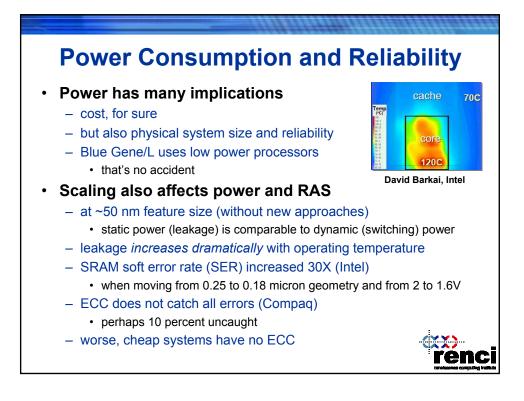


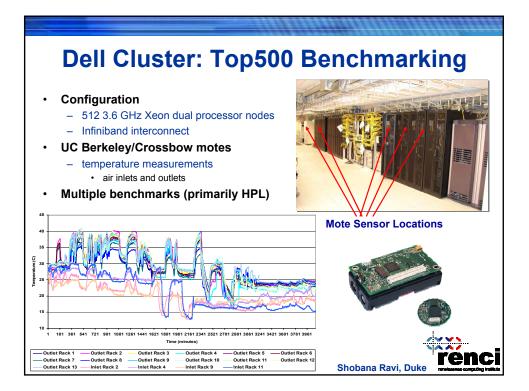


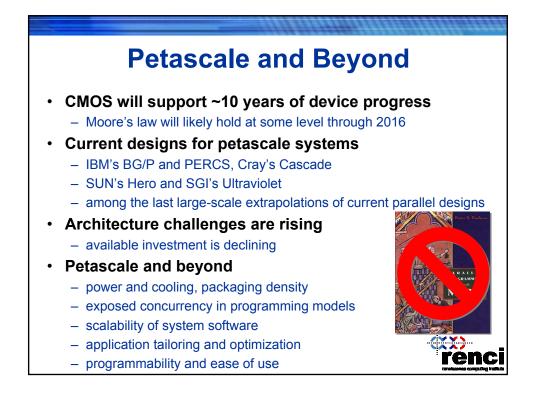
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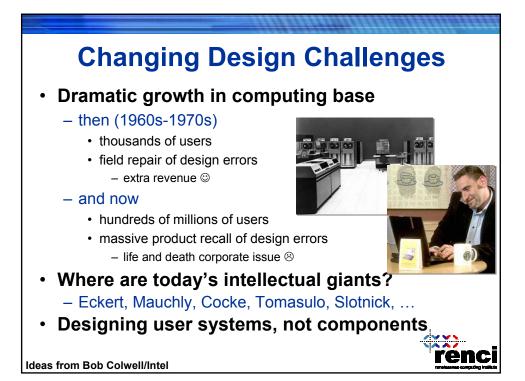


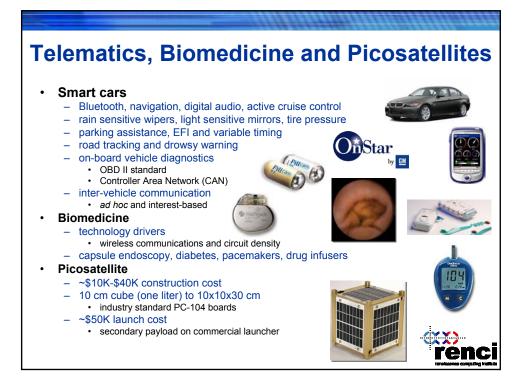












## We Are Becoming A "Mature Industry"

- Examples
  - airplanes, cars, railroads, ...
  - toothpaste, breakfast cereal, ...
- Common characteristics
  - economics limit radical change
  - installed base shapes evolution
  - primary competition on price
  - infrastructure compatibility
- Or in technological terms
  - declining returns on investment
  - complex component interactions
  - large volume commodity shipments
  - targeted niche applications





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